

1 **COSTS AND BENEFITS OF ELECTRIFYING AND AUTOMATING U.S. BUS FLEETS**

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20
21 **ABSTRACT**

22 Diesel-powered, human-driven buses dominate public transit options in most U.S. cities, but
23 produce health, environmental, and cost concerns. Emerging technologies may improve fleet
24 operations by cost-effectively reducing emissions. This report analyzes both battery-electric
25 buses and self-driving buses from both, cost and qualitative perspectives.

26 Using the Capital Metropolitan Transportation Authority’s bus fleet, in Austin, Texas, potential
27 adoption schedules are developed here, based on practical constraints, to find the financial break-
28 even points of adoption beginning immediately or at the availability of self-driving technology.
29 With limited rail options and an existing reliance on diesel buses, the Capital Metro system is
30 representative of most mid-size U.S. city contexts. From a life-cycle perspective, buses with
31 electric powertrains are currently more expensive than their diesel equivalents, but falling costs
32 indicate that they will deliver cost savings soon, for standard use patterns. Electric buses also
33 tend to provide environmental and health benefits through reduced emissions, while fuel-price
34 stability benefits of electricity over diesel is valuable to fleet managers. Rider comfort and public
35 perception of bus services may also be improved, thanks to electric fleets’ lower air pollution and
36 noise impacts. With battery packs falling at an average rate of 14% annually (or 8% for leading
37 manufacturers) (Nykvist and Nilsson 2015), battery-electric buses will become life-cycle cost-
38 competitive in or before year 2022, with the specific year depending on the actual rate of cost
39 decline and the diesel bus purchase prices. Reflecting the value of lower emissions (\$55,000 per
40 bus per year) is likely to give them an immediate (year 2017) cost advantage.

41 Self-driving buses should reduce or eliminate the need for human drivers, which currently
42 comprise 45% of Capital Metro’s operating budget, and represent one of the biggest expenses in
43 any transit-bus fleet (at over \$3 million per 12-year bus life, which Eudy (2016) lists as the
44 expected life of a transit bus). They may also provide environmental, (additional) cost, and
45 service-quality benefits, thanks to smoother and safer driving practices (requiring less fuel and

1 lower insurance costs, for example). This technology is estimated to offer immediate cost
2 savings upon introduction. Recognizing bus lifespans and driver contracts, and assuming battery-
3 electric bus adoption beginning in year-2017, cumulative break-even (neglecting extrinsic
4 benefits, such as respiratory health) occurs somewhere between 2024 and 2035 (depending on
5 the rate of battery cost decline and diesel-bus purchase prices). This changes to 2023 to 2026 if
6 self-driving technology is available for simultaneous adoption on new electric bus purchases
7 beginning in 2017. Transit operators should begin budget planning now, for such fleet
8 improvements.

9 **INTRODUCTION**

10 Transportation is on the cusp of technological shifts. Fully autonomous technology is moving
11 closer to reality, and alternative power sources are experiencing technological advancement that
12 is pushing them to challenge the status quo. U.S. travel is dominated by personal automobiles,
13 with limited use of all other modes. Automobile dependence has resulted in sprawling
14 development, significant traffic congestion, and limited public transportation options. Like many
15 American cities, especially those in the south, Austin, Texas offers few rail travel options, with
16 public transit occurring primarily via bus. Austin's public transportation is managed by Capital
17 Metro. Reliance on diesel-powered transit buses for most of Austin's public transportation adds
18 to the emissions produced on the region's roadways and limits Capital Metro's ability to broadly
19 serve Austin's population. As a result, emerging technologies to reduce emissions and costs,
20 and/or to attract more travelers to improved transit services should be considered.

21 **Scope and Purpose**

22 This paper analyzes the life-cycle cost implications of bus fleet electrification and automation,
23 using Austin's Capital Metro as a case study. Based on several likely cost assumption scenarios,
24 adoption schedules are developed and evaluated.

25 **Power Sources**

26 Diesel power currently dominates transit buses, including Capital Metro's fleet. Finite fossil fuel
27 reserves and increasing global demand present uncertainties around the long-term availability of
28 diesel and natural gas as fueling options. Additionally, climate change concerns and local
29 emissions makes diesel power less attractive than alternatives in most settings. Furthermore,
30 many travelers may dislike the noise and local air pollution (and engine and air conditioning heat
31 released) while waiting for, boarding and alighting diesel buses. For such reasons, it is useful for
32 transit agencies to explore non-petroleum power options.

33 Natural gas is gaining popularity as replacement for diesel in medium to heavy duty vehicles, but
34 its benefits are limited. Tan et al. (2015) show liquified natural gas (LNG) to increase GHG
35 emissions, and compressed natural gas (CNG) to offer at most a 2% reduction in emissions.
36 Biofuels present an alternative bus fuel option with minimum apparent equipment and
37 infrastructure disruption. However, since biofuels are burned similarly to diesel in a bus engine
38 and emitted via tailpipe, many of the negatives of diesel power remain with biofuel-powered
39 buses.

40 Hydrogen fuel cell buses have been used in pilot programs at transit agencies across the United
41 States (Eudy et al., 2016). However, Lajunen and Lipman (2016) point out that the source of the
42 hydrogen determines the total emissions generated from fuel cell vehicles. An economical or
43 energy-efficient way of producing hydrogen from non-fossil fuel sources has not been
44 developed, so 95% of hydrogen produced in the United States is made from methane (Eco

1 Global Fuels, 2012), the production of which creates carbon dioxide (a greenhouse gas) as a
2 byproduct. Tan et al. (2015) show hydrogen fuel cell-powered buses to increase emissions,
3 compared to diesel power, when the hydrogen is produced from natural gas. Combined with a
4 lack of existing delivery infrastructure for hydrogen fuel, this presents significant obstacles to the
5 widespread adoption of hydrogen as a fuel source in most locations. Mechanical energy storage
6 methods, such as flywheels or compressed air, have also shown potential for useful energy
7 storage, but these technologies are not currently available as a primary power source.

8 Battery-electric power is another alternative, which can be free of fossil fuels if electricity
9 generation comes from renewable sources (like hydroelectric power, sun and/or wind). Even
10 when powered by non-renewable natural gas electricity generation, Tan et al. (2015) find
11 battery-electric transit buses to reduce emissions by 31% compared to petroleum-fueled buses.
12 Electric vehicles are already in use, as both personal automobiles and transit buses, and this
13 technology (and its costs) continue to improve (Nykqvist & Nilsson, 2015). Hybrid-electric buses
14 allow some use of recovered electric power, but rely largely on diesel fuel, with its attendant
15 issues (Lajunen and Lipman, 2016). For the foreseeable future, battery-electric buses appear
16 most promising and so are the focus of the power-source portions of this report.

17 **Autonomous Technology**

18 Tremendous advances are being made in the field of autonomous vehicle (AV) technology. Fully
19 autonomous driving is expected to produce improvements in safety, roadway capacity, fuel
20 consumption, and emissions (Fagnant and Kockelman, 2015). Though much of the focus has
21 been on personal use of autonomous technology, public transit stands to be affected significantly,
22 especially bus service, where lower vehicle capacities compared to rail modes currently result in
23 higher per-passenger driver costs. Various levels of automation exist, but this report focuses on
24 fully autonomous buses, which can operate without a human driver.

25 Speculation on how the introduction of fully autonomous vehicles will impact public transit
26 varies among experts. Predictions range from a belief that shared AV fleets of personal-sized
27 vehicles will effectively replace public transit, to a possibility of fleets of smaller autonomous
28 buses, to an expectation that public transit will be strengthened by autonomous technology
29 (Freemark, 2015). Eliminating or reducing mass public transit would be problematic, since
30 replacing bus trips with personal vehicle trips would inevitably increase vehicle miles traveled,
31 and therefore, congestion. Additionally, shared AVs may prove to be too expensive for many
32 current bus users. With smaller fully autonomous buses, more vehicles would be needed to
33 maintain current capacity. While this could be used to improve frequency, it may result in
34 headways too close to maintain on some routes, and will limit the ability of the routes to cope
35 with any added demand. Additionally, a shift to more vehicles with lower occupancy could
36 contribute to worsening congestion. Full size transit buses alleviate some of the concerns
37 associated with smaller vehicles, by maintaining current capacity without a need to add vehicles.
38 In fact, since the human driver could be removed, it may be possible to make more capacity
39 available for passengers. For these reasons, as well as ease of comparison, the autonomous
40 technology portions of this report focus on the use of fully autonomous technology in full-size
41 transit buses.

42 **Current Availability and Co-Adoption**

43 Electric vehicle technology is currently available, with multiple auto manufacturers selling fully
44 electric models. High-level autonomous technology is likely still a few years away from

1 widespread availability, though fully autonomous cars (Davies, 2016) and small buses (Ayre,
 2 2016) have begun carrying passengers in public testing scenarios. However, both may become
 3 commonplace in the future for public transportation. It is possible that both technologies will be
 4 adopted simultaneously by many transit agencies. For this reason, both technologies are analyzed
 5 individually in this report, as well as the possibility of simultaneous adoption.

6 **IMPLEMENTATION COSTS AND IMPACTS**

7 This section analyzes and discusses the costs of implementing each technology individually,
 8 including the potential for cost savings. Additionally, qualitative effects are discussed. Finally,
 9 co-implementation of both technologies is discussed.

10 **Electric Buses**

11 This section shows cost estimates for battery-electric buses relative to diesel buses. Estimates of
 12 the purchase price of electric buses vary, so a recent actual purchase price of electric buses is
 13 used for calculations and estimations. According to Brianna Gurciullo (2016), the battery-electric
 14 buses purchased in 2016 by the Chicago Transit Authority (CTA) carried a purchase price of
 15 \$800,000 each, while Christopher MacKechnie (2016) lists the typical purchase price of a diesel
 16 transit bus at \$300,000. This means the current delta for a battery-electric bus is about \$500,000
 17 above the cost of a diesel bus. Capital Metro’s recent diesel purchases cost about \$450,000 each,
 18 due to additional equipment and electronics capabilities that are added to their vehicles that
 19 would mostly be expected to be included in electric buses due to their more electronically-
 20 dependent nature (Borowski, 2017), which leaves a \$350,000 delta in the purchase price between
 21 diesel and battery-electric buses for this transit agency. Analysis in this report is performed
 22 considering both a \$300,000 purchase price for diesel buses and a \$450,000 diesel purchase
 23 price. U.S. transit agencies may apply for Federal Transit Administration grants to help cover the
 24 additional capital costs, and other countries may have similar programs; but these funds are
 25 limited, so this analysis does not assume any additional assistance.

26

Costs of Diesel and Electric buses at \$300K and \$450K Diesel Purchase Prices			
	Purchase Price	Annual Fuel Expense	12-Year Life-cycle Cost
Diesel (\$300K)	\$300,000	\$38,592	\$763,107
Diesel (\$450K)	\$450,000	\$38,592	\$913,107
Electric	\$800,000	\$13,592	\$963,107
Difference (\$300K)	\$500,000	(\$25,000)	\$200,000
Difference (\$450K)	\$350,000	(\$25,000)	\$50,000

27 **Table 1: Costs of Diesel and Electric Buses at 2016 Prices.**

28 The largest opportunity for cost savings with electric vehicles is from fuel costs. Capital Metro’s
 29 (2016b) bus fleet consists of 438 vehicles with a 2017 budget showing annual diesel-bus fuel
 30 costs of \$16.90 million (Capital Metro, 2016a), or \$38,592 per bus. Gurciullo (2016) estimates
 31 net annual fuel savings of \$25,000 per electric bus, or \$300,000 over a 12-year life of the bus,
 32 which Eudy (2016) notes as a typical transit bus lifespan. This alone is not enough to recoup the
 33 current premium for electric propulsion, leaving an added life-cycle cost of \$200,000 (per bus) if
 34 diesel bus purchase prices are \$300,000, or \$50,000 if diesel buses cost \$450,000 each. In total,
 35 this would increase Capital Metro’s annual budget by \$7.3 million or \$1.835 million,
 36 respectively, if every new bus were electric and purchased at current prices. The agency’s

1 operating budget would enjoy lower fuel expenses, but the higher purchase prices would produce
2 a larger increase in average annual capital expenses. Gurciullo (2016) estimated the public health
3 benefits of eliminating diesel buses' local emissions to be \$55,000 per bus-year in Chicago, due
4 to lower incidence of respiratory illnesses. Over the 12-year life of a bus, this implies \$660,000
5 in human health savings per bus. Including this social cost savings suggests that each electric bus
6 provides a net benefit of \$460,000 or \$610,000 over a 12-year lifespan, assuming a \$300,000 or
7 \$450,000 diesel-bus purchase price, respectively. However, the public health benefits are
8 experienced by the public, not directly by the transit agency, meaning additional funding would
9 still be necessary to shift to electric propulsion at current prices.

10 Additional costs would be incurred beyond what is analyzed in this report. Charging
11 infrastructure would be needed, either at centralized locations, en route, or both. The costs of
12 such infrastructure are difficult to estimate, since they depend on the charging strategies and
13 facilities an agency employs. This cost would be partially or fully offset by reductions in diesel
14 fueling facilities, especially once a bus fleet is fully converted. The range the electric buses can
15 travel on a full or partial charge also affects costs. If there are routes in Capital Metro's system
16 that demand more miles per day from some buses than they can achieve on one charge,
17 accommodations will be needed. This may mean purchasing more buses, changes in bus
18 scheduling, and/or purchasing buses with additional battery capacity, all of which can increase
19 costs. Alternatively, charging strategies and infrastructure could be tailored to allow for charging
20 to occur en-route and at route ends to extend the buses' range enough to meet their service
21 demands. Lajunen and Lipman (2016) find that employing en-route charging is more cost-
22 effective than using strictly overnight charging. Additionally, electric vehicles are generally
23 considered to have lower maintenance costs than their internal combustion counterparts, though
24 actual numbers were not readily found for transit buses, likely owing to the infancy of the use of
25 battery-electric buses.

26 *Future Cost Analysis*

27 The cost of electric buses, and battery-electric vehicles in general, is falling. According to
28 Gurciullo (2016), CTA paid \$1 million per electric bus in 2014, so their 2016 purchase at
29 \$800,000 represents a 20% total price decrease in two years, or a 10.56% annual reduction.
30 Nykvist and Nilsson (2015) reveal that electric vehicle battery pack costs are falling by 14%
31 annually. Based on the two year price reduction of \$200,000 for an electric bus, this would
32 indicate that the battery packs constitute \$567,395 of an \$800,000 electric bus. This means that
33 the bus' non-battery costs are \$232,604, which is reasonable, since battery packs are the most
34 significant portion of the cost of electric powertrains (Nykvist and Nilsson, 2015), especially in
35 vehicles requiring significant battery capacity, like buses. Electric buses have been introduced to
36 the market with a 200-mile range (BYD Auto Co., 2017), which would be sufficient to provide
37 full-day service on many routes, including 70% of Capital Metro's (Borowski, 2017), though en-
38 route charging could extend the range further.

39

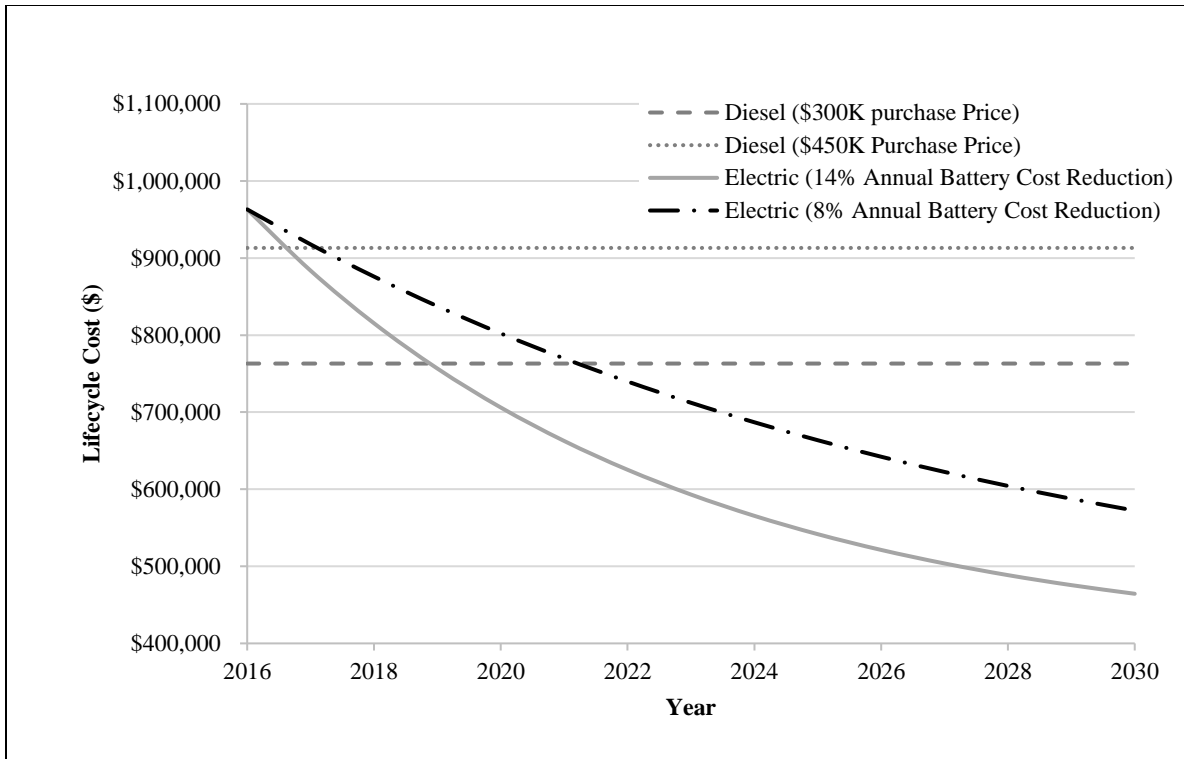


Figure 1: Total Life-cycle Cost vs. Purchase Year for Diesel and Electric Powertrains.

If the 14% annual reduction in battery pack costs continues, electric bus purchase prices would fall an additional \$206,500 by 2019, as shown in Figure 3.1, which would make them competitive with diesel power from a life-cycle cost perspective, assuming a \$300,000 diesel bus purchase price. If diesel buses carry a \$450,000 purchase price, this cost-competitiveness is reached in 2017. Nykvist and Nilsson (2015) indicate that the leading manufacturers of battery-electric cars are experiencing a lower rate of cost reduction for battery packs, about 8%. As Figure 3.1 shows, if battery pack cost reductions for buses slow to this rate, the \$200,000 cost reduction would be surpassed, achieving life-cycle competitiveness with diesel power, by 2022 or 2018 for diesel bus purchase prices of \$300,000 and \$450,000, respectively. For comparison, Lajunen and Lipman (2016) estimate that electric buses may have lower total life-cycle costs than diesel by 2023 and could present a 20% life-cycle cost benefit over diesel buses by 2030, whereas the constant 8% annual battery cost reduction would yield a 25% life-cycle cost benefit in 2030 when using the more typical \$300,000 purchase price for diesel buses.

Qualitative Effects

A conversion to electric propulsion would have additional effects, which are not easily monetized by the information currently available. Anticipated respiratory health benefits are discussed in the cost analysis section, since a monetized analysis has been performed. However, local emissions produced by diesel buses have wide ranging effects beyond respiratory health. These emissions are often expelled within a few feet of passengers alighting or waiting at bus stops, which can make the air unpleasant to breathe for these passengers and others in the area. Additionally, the diesel engine produces a considerable amount of noise and heat that can be unpleasant for the same people. These two factors may dissuade potential riders, especially those

1 who may be sensitive to these factors, and may negatively influence the public opinion of bus
2 service.

3 The burning of fossil fuels is widely known to contribute to climate change through the emission
4 of greenhouse gases, and diesel buses contribute to this negative environmental impact. Though
5 a fully loaded bus may provide some per-passenger greenhouse gas emission reduction compared
6 to typical personal vehicles, the climate change impact of public transportation should not be
7 ignored. Electric propulsion has the potential to significantly reduce the greenhouse gas
8 emissions of transit buses, as well as overall air pollution emissions. Lajunen and Lipman (2016)
9 conclude that electric buses could reduce emissions of the greenhouse gas carbon dioxide by
10 75%, though the amount of the benefit is dependent on the source of the electricity used to
11 charge the buses.

12 Emissions from electric buses in Austin would depend on Austin's electricity sources. Austin
13 Energy, the city's lone electric utility, maintains ownership stakes in power generation projects
14 throughout Texas to cover its electricity demand, and makeup of the utility's generation included
15 20.68% renewable energy in 2013, more than double the ERCOT grid average (Austin Energy,
16 2014). Austin Energy also has commitments to transition more of its electricity production to
17 renewable sources, with 450 MW in solar energy scheduled to come on line, and a generation
18 plan that calls for the installation of 950 MW of solar capacity by 2025 (Maloney, 2016). The
19 utility has also committed to decommissioning its only coal plant, the Fayette Power Project, by
20 2022 (Hicks, 2016). Overall, Austin Energy plans to generate 55% of its electricity from
21 renewable sources by 2025 (Maloney, 2016). This sharp increase in renewable power implies a
22 significant reduction in greenhouse gas emissions and overall pollution emissions resulting from
23 electricity consumed in Austin, including what would be used to power electric buses.

24 **AUTONOMOUS BUSES**

25 Though fully autonomous vehicles are not yet widely available, predictions exist of potential
26 price premiums for the technology. Estimates of the technology cost for buses are hard to find,
27 but it is reasonable to expect that the large size of transit buses may necessitate the use of
28 additional sensors, and therefore, higher cost than for personal vehicles. This section uses what
29 estimates are available to analyze and discuss the costs associated with implementation of fully
30 autonomous technology in buses. Qualitative effects of implementation are also discussed.

31 **Driver Costs**

32 The biggest financial benefit of fully autonomous buses to public transit agencies is the potential
33 for reduction in driver costs. To meet its current driving needs, Capital Metro contracts with two
34 outside companies, which manage and provide drivers for all bus routes, at a total cost of \$118.9
35 million annually (Capital Metro, 2016a). This is 45% of the agency's operating budget, and
36 translates to an annual average of \$271,456 per bus in their fleet. Over a 12-year bus life, \$3.26
37 million in driver expenses would be paid, so there is ample room for cost savings if self-driving
38 buses can replace the need for drivers. Though drivers may become unnecessary, there may still
39 be a need for roving attendants to create a sense of safety and check fares, though they would be
40 needed in much smaller numbers than drivers currently are.

41 The cost of fully autonomous technology, as well as the additional cost for large vehicles like
42 buses, is largely unknown since the technology is not yet on the market, and predictions vary
43 widely. Bansal and Kockelman (2017) estimated the technology premium (i.e., added cost) in the
44 early years of availability to be \$40,000 for a passenger (light-duty) vehicle, based on expert

1 opinions. This report uses a conservative estimate of \$80,000 for the added cost of delivering a
2 self-driving bus, which is twice that of a personal vehicle. With this estimate, the total life-cycle
3 savings from implementing fully autonomous technology to completely replace human drivers
4 would be \$3.18 million per 12-year (expected scrappage) age of a CapMetro bus, which averages
5 to \$265K per bus annually, or \$116 million in annual budget savings for an agency like
6 CapMetro, with 438 buses. With a shift to autonomous driving technologies, more technical
7 support would likely be necessary, to check sensors and address technology issues on site. The
8 extent and cost of such support is uncertain, but it will presumably be small, compared to
9 existing driver costs.

10 **Additional Effects**

11 Self-driving buses can provide benefits beyond a dramatic reduction in or elimination of driver
12 costs. Autonomous technology is expected to improve safety (by employing many cameras,
13 radar, mapping software, and Lidar in and around the vehicle), while smoother fully autonomous
14 driving may improve fuel efficiency, emissions, and rider comfort. The autonomous technology
15 currently being tested has a good safety record, and has the potential to be significantly safer
16 than human drivers (Fagnant and Kockelman, 2016). Improving the safety record of transit buses
17 would lower operation costs through lower insurance and crash expenses, in addition to the
18 qualitative effects that improved safety can provide.

19 Silberg et al. (2017) estimate that fully autonomous technology can lower overall crash expenses
20 for private vehicles by 40%. Transit buses may not see a reduction as extreme, since their drivers
21 are trained professionals. The smoother driving provided by fully autonomous technology can
22 reduce fuel consumption (Liu and Kockelman, 2017; Fagnant and Kockelman, 2016). With the
23 use of electric power, this translates to lower energy consumption and increased range per
24 charge. Regardless of power source, fuel or energy costs should fall. Lower fuel consumption, in
25 addition to smoother acceleration, would also mean a reduction in harmful emissions, leading to
26 a potential improvement in local air quality. Energy use and emissions may decrease 10% in
27 light-duty vehicles (Liu, 2017), though the benefits may differ some for autonomous buses
28 replacing experienced professional drivers. Smoother driving can also improve the ride comfort
29 by reducing some of the jerking of the vehicle associated with human driving. If the cost savings
30 of automation, are used partially to increase frequencies, transit service could become more
31 attractive.

32 **Co-Implementation of Electrification and Automation**

33 Once fully autonomous technology becomes available for full-size buses, electric propulsion and
34 autonomous technology could be implemented simultaneously, as autonomous electric buses.
35 The smoother driving and lower energy consumption provided by fully autonomous technology
36 may extend the range each bus can drive on a single charge. In the short term, the potential cost
37 savings from fully autonomous buses could allow for earlier adoption of electric buses by
38 offsetting added costs associated with electric propulsion. In the future, once electric propulsion
39 offers life-cycle cost savings over diesel, implementing both technologies would realize the
40 maximum possible cost reduction.

41 **ADOPTION SCHEDULES**

42 Due to existing investments and commitments, there is a limited number of buses that would
43 realistically be converted to electric power annually, since it is most agencies' interest to not
44 retire large capital investments (like buses) early. Likewise, existing labor contracts with drivers

1 must be honored. Here, an implementation schedule is developed for each technology, taking
2 these factors into account.

3 **Electric Bus Adoption Schedule**

4 In this analysis, a 12-year life for each bus is used, which equates to Capital Metro replacing 36.5
5 buses in the average year. It is assumed that every new bus purchased is electric, beginning in
6 2017. The analysis is performed with two electric-bus adoption scenarios, with one representing
7 a 14% annual reduction in battery costs, and the other representing the more conservative 8%
8 annual reduction in battery costs, and repeated for both a \$300,000 and \$450,000 diesel bus
9 purchase price

10 **Autonomous Bus Adoption Schedule**

11 Due to existing driver contracts and labor agreements, it is not assumed that agencies like Capital
12 Metro can lay off drivers at will. Since the terms and length of these contracts and the average
13 driver's career duration are not known, it is assumed that a self-driving bus cannot be put into
14 service until a driver retires. Assuming that each driver drives for 20 years, 5 percent of an
15 agency's drivers may retire in the average year. In reality, some bus drivers have much longer
16 careers, but after 20 years of not hiring new drivers, driver numbers may be low enough that the
17 few who remain can be assigned to other duties, such as paratransit services, where humans may
18 still be needed to assist customers with disabilities. The 12-year maximum bus life is still used
19 though human-driven buses are allowed to be retired earlier in favor of fully autonomous buses if
20 the driver retires, since the driver savings far outweigh the purchase price of the bus.

21 **Co-Adoption Schedule**

22 For the co-adoption scenario (of both automation and electrification, for each new bus), the same
23 assumptions from the previous two sections are used. Analysis begins in 2017, which is
24 unrealistic for adoption of fully autonomous technology, but demonstrates an adoption schedule
25 for simultaneous adoption. Since battery costs will be higher in 2017 than in later years, this
26 early start year provides the most conservative estimate of how long it will take to reach the
27 break-even point in cumulative costs.

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29 **RESULTS**

30 For each scenario, bus purchase costs, driver costs, and fuel costs are tracked for each year for 20
31 years, and the accumulated totals are calculated.

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Year	Cumulative Purchase, Fuel, and Driver Costs (in \$1 Million) for Capital Metro's Fleet							
	No Action		Full-AV Adoption Only		Electric Adoption Only		Co-Adoption	
	<i>\$300K diesel</i>	<i>\$450K diesel</i>	<i>\$300K diesel</i>	<i>\$450K diesel</i>	<i>14% reduction</i>	<i>8% reduction</i>	<i>14% reduction</i>	<i>8% reduction</i>
2017	\$146.8 M	\$152.2 M	\$142.6 M	\$148.0 M	\$161.2 M	\$162.4 M	\$183.3 M	\$185.8 M
2018	\$293.5	\$304.5	\$279.2	\$290.1	\$319.0	\$322.4	\$354.8	\$361.7
2019	\$440.3	\$456.7	\$409.8	\$426.3	\$473.7	\$480.1	\$515.1	\$527.9
2020	\$587.0	\$608.9	\$534.6	\$556.5	\$625.7	\$635.6	\$664.8	\$684.7
2021	\$733.8	\$761.1	\$653.3	\$680.7	\$775.1	\$789.0	\$804.6	\$832.2
2022	\$880.5	\$913.4	\$766.2	\$799.0	\$922.3	\$940.3	\$934.7	\$970.7
2023	\$1,027	\$1,066	\$873.1	\$911.4	\$1,067	\$1,090.	\$1,056	\$1,100.
2024	\$1,174	\$1,218	\$974.0	\$1,018	\$1,211	\$1,237	\$1,168	\$1,221
2025	\$1,321	\$1,370.	\$1,069	\$1,118	\$1,352	\$1,383	\$1,271	\$1,334
2026	\$1,468	\$1,522	\$1,158	\$1,213	\$1,492	\$1,527	\$1,366	\$1,438
2027	\$1,614	\$1,674	\$1,241	\$1,301	\$1,630.	\$1,670.	\$1,453	\$1,533
2028	\$1,761	\$1,827	\$1,318	\$1,384	\$1,767	\$1,811	\$1,532	\$1,621
2029	\$1,908	\$1,979	\$1,394	\$1,466	\$1,903	\$1,951	\$1,608	\$1,706
2030	\$2,055	\$2,131	\$1,463	\$1,542	\$2,039	\$2,091	\$1,678	\$1,784
2031	\$2,201	\$2,283	\$1,526	\$1,611	\$2,174	\$2,230.	\$1,740.	\$1,855
2032	\$2,348	\$2,436	\$1,583	\$1,675	\$2,310.	\$2,369	\$1,796	\$1,919
2033	\$2,495	\$2,588	\$1,635	\$1,733	\$2,444	\$2,507	\$1,846	\$1,976
2034	\$2,642	\$2,740.	\$1,680.	\$1,785	\$2,579	\$2,645	\$1,889	\$2,026
2035	\$2,788	\$2,892	\$1,720.	\$1,831	\$2,714	\$2,783	\$1,926	\$2,069
2036	\$2,935	\$3,045	\$1,753	\$1,871	\$2,848	\$2,920.	\$1,956	\$2,106

Table 2: Cumulative (Life-Cycle) Costs for 14% and 8% per-Year Battery Cost Reductions.

As shown in Table 2, the cumulative costs for adoption (beginning in year 2017) surpass a break-even point for the adoption of electric technology at a 14% annual battery cost reduction in year 2029 or 2024, assuming \$300,000 and \$450,000 diesel bus purchase price, respectively. The timing shifts earlier, to 2024 or 2023, respectively, if fully autonomous technology is adopted simultaneously (on the same, new-bus purchases). The break-even point for electric-only adoption at 8% annual battery cost reduction occurs in 2035 or 2027, respectively, and co-adoption moves this timing to year 2026 or 2025, respectively. Autonomous-only adoption delivers a net savings immediately (within the first year of technology adoption), regardless of the diesel bus purchase price assumed here (\$300,000 or \$450,000 per new, standard bus acquired).

CONCLUSIONS

Based on analysis of direct costs, battery-electric buses are not yet life-cycle cost-competitive with diesel-powered buses, while fully-automated buses (without a driver or full-time attendant) should be cost-competitive immediately. However, electric bus purchase prices are falling, primarily due to falling battery prices, and this should make electric buses life-cycle cost-competitive within the next few years. Electric buses can also provide various social benefits that

1 do not appear in an agency’s budget, via improved service quality, public health and other
2 environmental benefits, and public perceptions. Battery-electric buses should be thoughtfully
3 evaluated by all U.S. agencies for coming purchases. Some transit agencies may be currently
4 paying much more or less for diesel buses than the prices used in this analysis. Austin’s Capital
5 Metro adds options to diesel buses that increase their price significantly, and European and other
6 transit agencies may experience much higher diesel prices than U.S. agencies do, potentially
7 making battery-electric buses more attractive than diesel counterparts in many settings.

8 Though their technology premium remains uncertain (and use of en-route bus attendants remains
9 uncertain), fully autonomous buses will almost certainly exhibit a life-cycle savings over their
10 human-driven counterparts. Transit agencies generally have contracts with their drivers, but the
11 anticipated savings from adoption of self-driving buses are significant enough that transit
12 agencies could afford to offer significant contract buyouts to accelerate adoption, and still realize
13 substantial savings. In addition to lower costs, self-driving buses offer the potential to improve
14 the quality of service (possibly including through smaller buses, offering at higher frequency, for
15 example), reduce fuel consumption and emissions, and operate more safely than their human-
16 driven counterparts. Further, the budget improvements afforded by fully autonomous technology
17 could be used to expand or otherwise improve transit-system service and provide the funds for
18 adoption of electric (self-driving) buses. Fully autonomous vehicles appear to be the way of the
19 future, and it is important that transit agencies begin planning for their use, along with electrified
20 buses.

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